The St. Clair Parkway Commission Annual Report 1986

Twenty Years of Excellence

1966-1986

88-01507/

St. Clair Parkway Commission

Aims and Objectives . . .

PRIMARY — To ensure an interconnecting system of parks using all of the environmental characteristics of the region.

SECONDARY

-To create a scenic drive following the route corridor (highway No. 40) from Pt. Edward to Chatham.

-To encourage tourism in the Parkway area.

-To maintain close contact with private and public authorities controlling urban development.

The Commission recognizes that the trends in recreation are constantly changing; therefore, development programmes are prepared according to need and demand, to ensure the most effective results.

ST. CLAIR PARKWAY

HON. JOHN EAKINS
Minister of Tourism and Recreation
7th Floor
77 Bloor Street W.
Toronto, Ontario
M7A 2E9

Honourable Sir:

It is with pleasure that I submit the annual report of the St. Clair Parkway Commission on this the occasion of our 20th year of operation.

From the passing of the St. Clair Parkway Commission Act in 1966, the hiring of our first employee in 1967, and the official opening of our first park in 1968, the Commission has continued to grow and prosper, acquiring, developing and maintaining numerous observation parks along the beautiful St. Clair River. We have, through a joint program of development between the Province of Ontario and our funding municipalities represented by the Cities of Chatham and Sarnia and the Counties of Kent and Lambton, constructed a number of regional parks facilities and revenue producing recreation oriented attractions. The resultant regional parks system which has been created is a tribute to the men and women who, with great foresight, were responsible for the creation of the St. Clair Parkway Commission.

During these years the Commission has grown to a permanent staff of sixteen people with a seasonal and temporary complement of over 130. Since opening our first revenue producing facility in 1970, the Commission is proud to report that during the past year 59.2% of our capital and operating budget was provided from our own revenue resources, another step forward in achieving one of our objectives, that of becoming a totally self-financed body.

Nineteen Eighty Six was a memorable year. It not only marked our second decade, but it was our most frustrating season to date. It was an enigma, those things we worried about, didn't happen, and those things we did not worry about, did happen. High water, our most pressing concern of the season, affected most of our park areas from Sarnia to Mitchell Bay. Waterfront observation parks were flooded, campsites were unusable, and the facilities at Mitchell Bay, at times, were under water. Our attendance was down, but throughout it all, our guests were most co-operative and understanding. On a brighter note, Sarnia Bay Marina in its first full year of operation was successful beyond our expectations. We exceeded our budget estimates by the end of August, even though our seasonal berthing was less than estimated. Our food service and transient berthing greatly exceeded our estimates. The security and congenial staff at Sarnia Bay have become the hallmark of our operation, receiving positive comment from boaters around the Great Lakes.

As we begin our next 20 years, we are ardently seeking a project for the Chatham area to provide an anchor for the southern limit of our jurisdiction. We view expansions at Marine Park and our Golf Course as necessary to meet the recreational needs of our people. The completion of the second phase of Sarnia Bay Marina will add significant economic benefit to the Sarnia region. We will of course, continue to acquire and develop properties along our beautiful river thereby continuing our heritage and improving the quality of life for our residents and visitors.

I would like to thank all the members of the Commission and our Staff who have dedicated themselves to making the St. Clair Parkway Commission one of the finest regional park systems in Ontario.

Respectfully submitted,

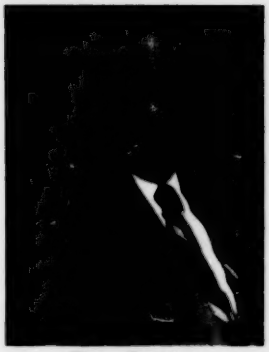
Danny G. Bailey
Chairman

ST. CLAIR PARKWAY

Commission 1986

Danny G. Bailey

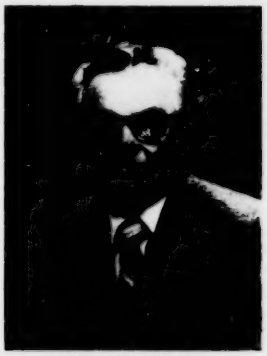
Jack George



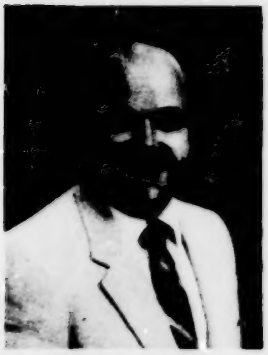
Don Beaton

Al Brogden

Twenty years ago, on July 6, 1966, the St. Clair Parkway Commission came into existence with the passing of Bill 106 in the Provincial Legislature. At the time, the Commission was composed of eleven members: five representatives appointed by the Provincial Government; two each from the councils of Lambton County and the City of Sarnia; one each from the councils of Kent County and the City of Chatham. This same system of representation exists today. This year, two commissioners ended their terms on the Commission. John Graham, one of Lambton County's representatives, had served two years while Kent County's representative, Robert Graham, had been a member for five years.



John Graham



Robert Graham

Ross Helps

Lorne Johnston

Jean McPherson

1966~1986

1986 Commission

Chairman
Danny G. Bailey
Port Lambton

Vice-Chairman
John D. George
Corunna

Don Beaton
Corunna

Al Brogden
Sarnia

John Graham
Brigden

Robert Graham
Blenheim

Ross Helps
Petrolia

*Lorne Johnston
Port Lambton

*Jean McPherson
Arkona

**Stella Milway
Sarnia

Larry O'Rourke
Chatham

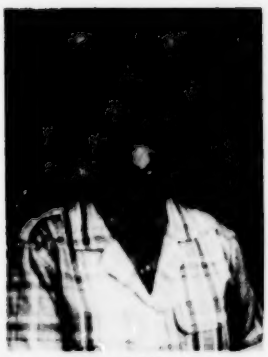
**Marg Stacey
Corunna

Mike Stark
Sarnia

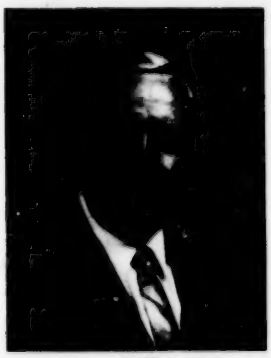
Secretary-Treasurer/
General Manager
Robert F. Harrison
Sarnia

*January to September
**October to December

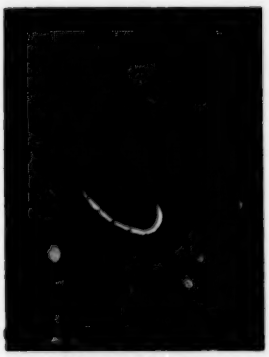
Bob Harrison



Stella Milway



Larry O'Rourke



Marg Stacey

Mike Stark

The Commission—Past and Present

Chairman

H.G. MacLean	1966-1970
J.L. Kennedy	1971-1981
D.G. Bailey	1982-

Vice-Chairman

C.W. Case	1966-1969
J.L. Kennedy	1970
C. Carscallen	1971-1974
D.G. Bailey	1976-1981
J. McCartney	1982-1985
J.D. George	1986-

Managers

R.V. Brittain	1967-1973
R.F. Harrison	1973-

H.G. MacLean, the Commissions' first Chairman.

Commissioners

P	W.S. Atkin	1966-1976
P	C. Carscallen	1966-1970
P	J.L. Kennedy	1966-1969
P	J.R. Knox	1966-1977 (June)
P	C.R. Young	1966-1977 (June)
S	R.K. Donahue	1966-1970
L	G. Branton	1966-1969
L	J. Marshall	1966-1969
K	R.K. Bellamy	1966-1967
K	R. Metcalfe	1968-71/1977-80
L	S. Campbell	1970
L	J. Moran	1970-1971
C	T.M. Kingston	1970-1973 (June)
S	J.N. Matheson	1971-1974
S	H.B. Turnbull	1971
L	D. Beaton	1972 & P 1982-86
S	M. Saddy	1972
L	C. Armstrong	1972
K	R. Butler	1972-1974
S	A.S. Brandt	1973-1974
C	S. Siskind	1973 (Aug.)-1975
L	G. Holbrook	1973-1974
L	T. Needham	1973-74 & P 1977-83
P	D.G. Bailey	1975
S	D. Boushy	1975-1976
S	N. Shipley	1975-1977
L	D. Williams	1975
L	W. Boyd	1975-1976
K	G. Jack	1975-1976
L	R. Grovier	1976
C	G. Newkirk	1976-1980
P	J. McCartney	1977-1981 (July)
P	M. Mummery	1977-1983 (July)
S	J. Kowalyshyn	1977-1980
L	K. James	1977
L	E. Sharp	1977-1978
S	M. Brown	1978-1981
L	J. Dedecker	1978
L	J. Johnston	1979
L	D. Smith	1979
L	R. Boyd	1980
L	M. Stacey	1980-81 & P 1986
S	P. O'Brien	1981-1982
L	R. MacDonald	1981
K	J. Park	1981
C	L. O'Rourke	1981-1986
S	B. Rade	1982-1985
L	J. Dedecker	1982
L	R. Whitnall	1982
K	R. Graham	1982-1986
P	F.J. McPherson	1983-1986 (Sept.)
P	L. Johnston	1983-1986 (Sept.)
S	D. Bain	1983-1985
L	R. Douglas	1983-1985
L	J. Minielly	1983-1984
L	J.M. Graham	1985-1986
P	S. Milway	1986 (oct.)
S.	M. Stark	1986
S	A. Brogden	1986
L	R. Helps	1986

P-Provincial, S-Sarnia, K-Kent, C-Chatham, L-Lambton

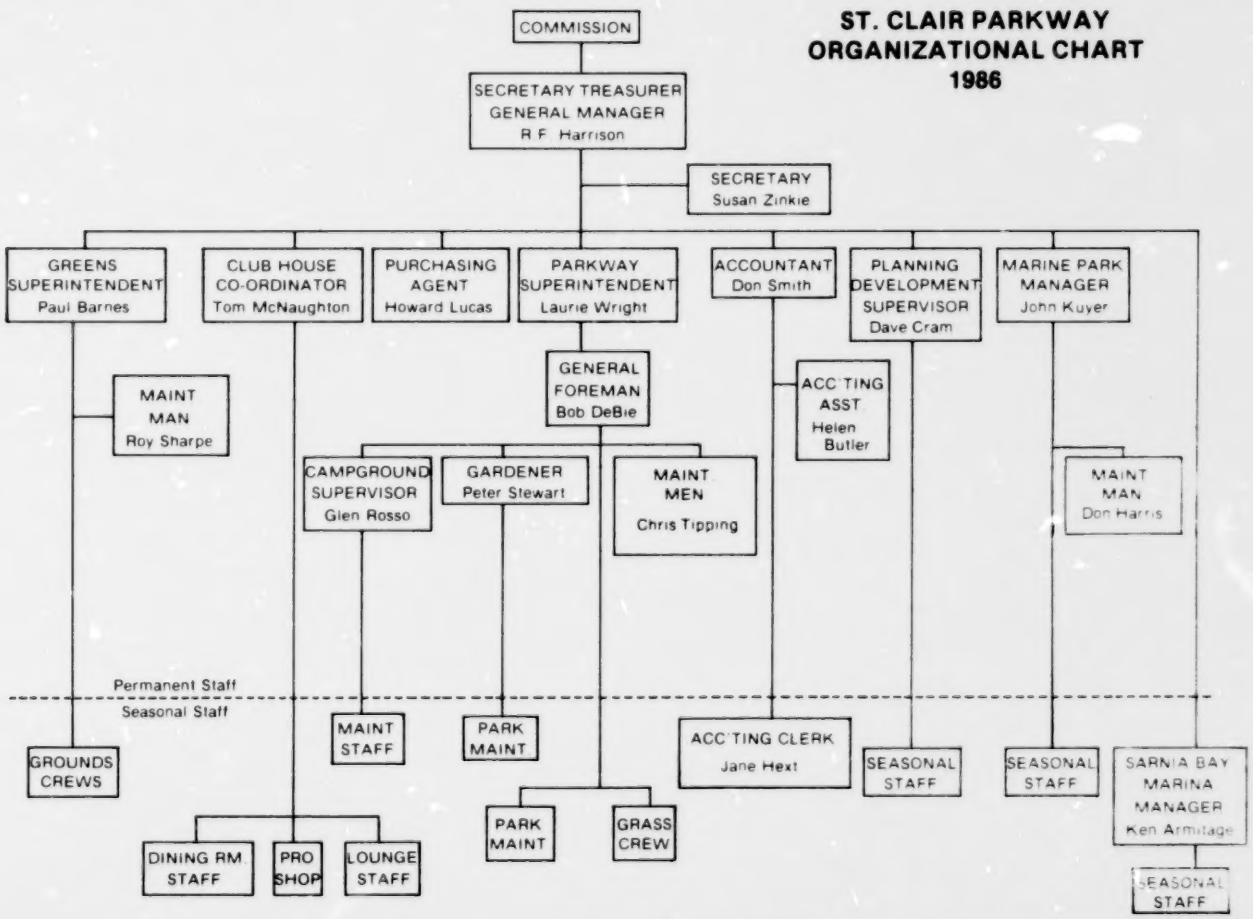
The Staff

1966~1986

Left to Right: B. Diamond, D. Harris, D. Cram, G. Rosso, K. Armitage, B. Harrison, C. Crisp, D. Smith, S. Zinkie, P. Barnes, L. Wright, J. Kuyer, H. Lucas, R. Sharpe, H. Butler, C. Tipping, T. McNaughton.

In 1968, the St. Clair Parkway Commission employed only two people; today, there are sixteen permanent staff members. Seven of these employees are based at the Parkway's head office outside of Corunna while others work at the golf course, marinas, campgrounds, and workshop. Seasonal staff are hired from April to October; 60% of these workers are students. Several positions are made available through the provincial government's Summer Experience program.

ST. CLAIR PARKWAY ORGANIZATIONAL CHART 1986



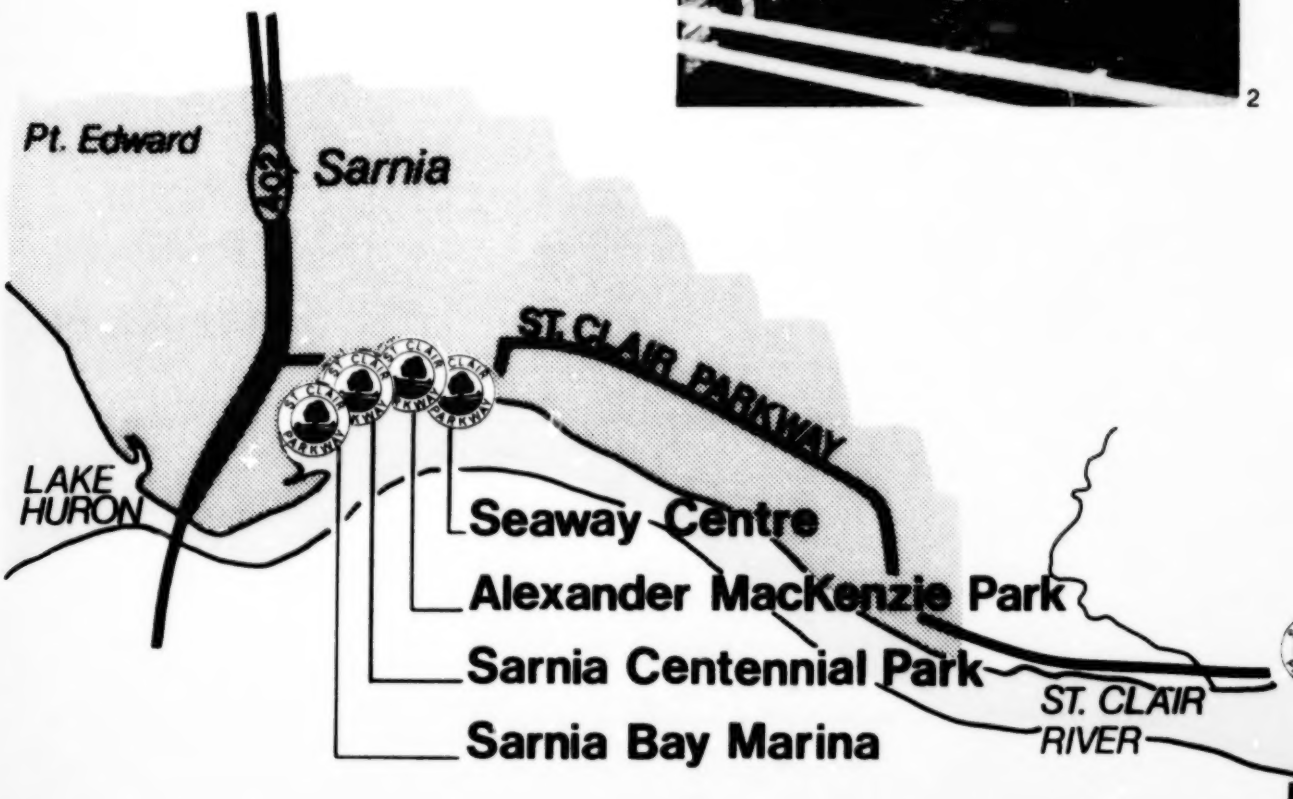
St. Clair Parkway Facilities

St. Clair Parkway Facilities & Dates Opened

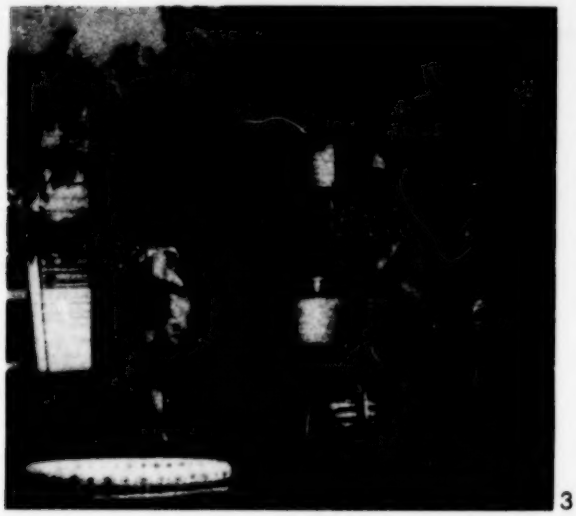
Sarnia Bay Marina		1985
Sarnia Centennial Park		1968
Alexander MacKenzie Park		1981
Seaway Centre		1978
Guthrie Park		1968
Parkway Office		1975
Mooretown Centennial Park		1968
Parkway Golf Course		1971
Courtright Waterfront Park		1984
Willow Park		1968
Courtright Workshop		1968
Seager Park		1968
Cathcart Park		1968
Lambton-Cundick Park		1968
Sombra Park		1976
Reagan Park		1968
Marshy Creek Park		1981
Port Lambton Park		1968
Brander Park		1971
MacDonald Park	(Acquired Land)	1984
Dover Centennial Park		1969
Dover Beach Park		1969
Marine Park		1974

1

2



1966~1986



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4

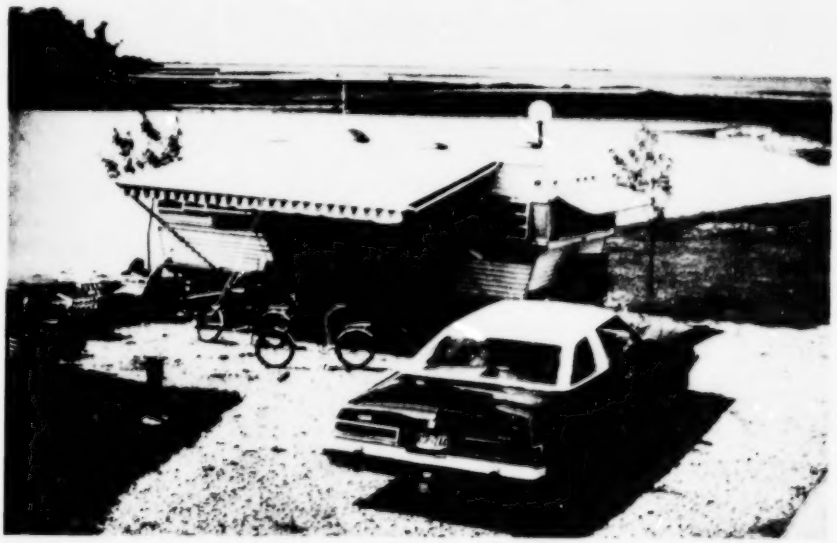
5

6

(Opposite page) Sarnia Bay is a popular place throughout the year. In the winter, (pic. 1), it is the site of ice fishing. During warmer weather, the marina is visited by boaters from all over. The gas docks, built in 1986 (pic. 2), add to the facilities available to boaters. (This page) Cathcart Park (pic. 3) is one of the Parkway's three campgrounds. Located between Sombra and Courtright, this former Provincial Park became part of the Parkway in 1968. The St. Clair Parkway Golf Course at Mooretown (pic. 4) is a championship 18-hole course. (Pic. 5) In 1975, the Commission purchased this house and converted it into its head office. Today, it houses eight offices and a meeting room. People Place (pic. 6) is enjoyed by the public, no matter what the season. Located in Centennial Park, this area is the perfect place to ice or roller skate, walk, or picnic.

1

2



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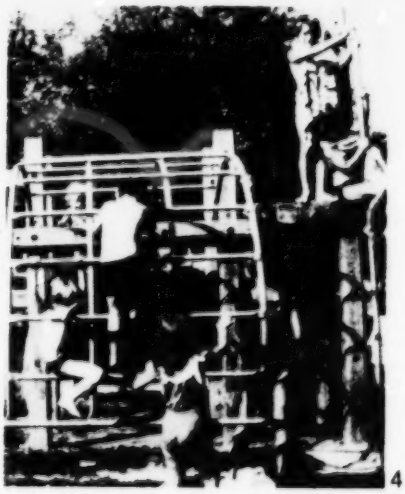
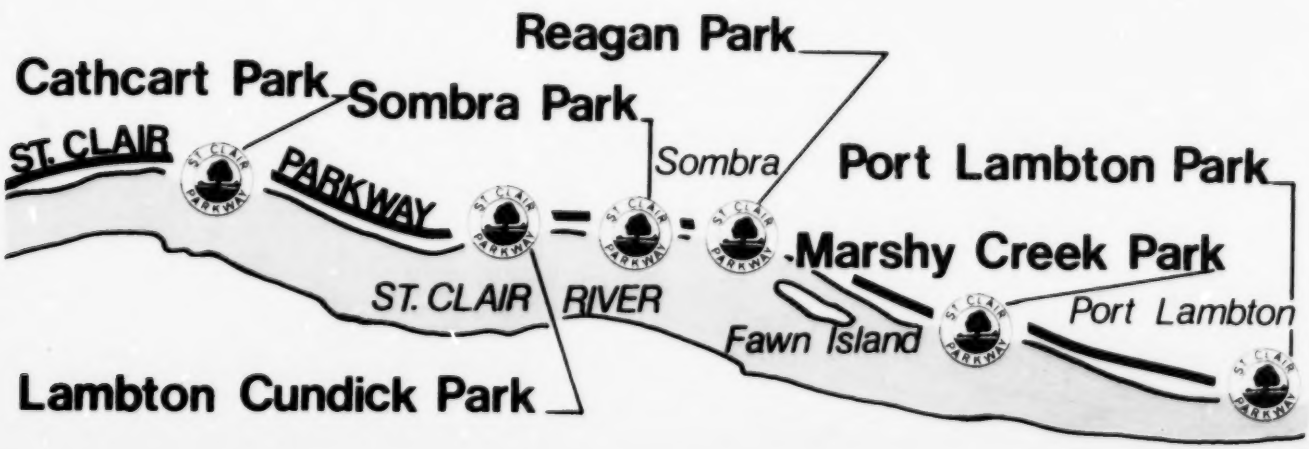
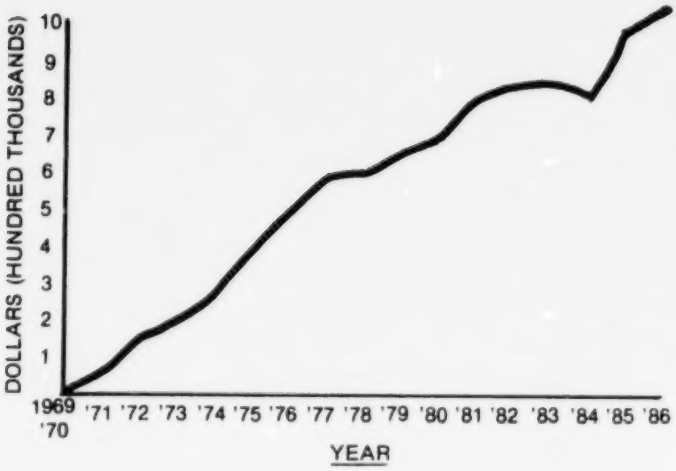


4

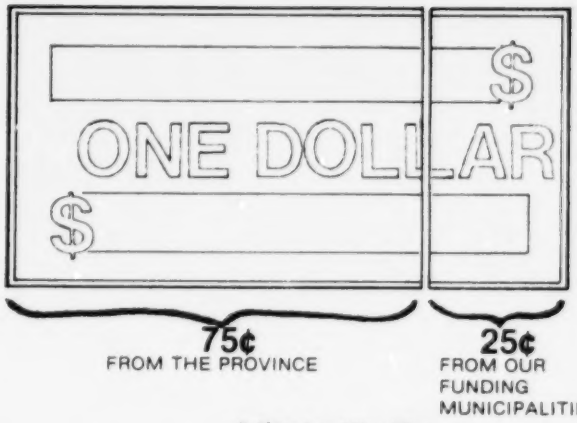
Marine Park (pic. 1) on the north-east shore of Lake St. Clair, provides both camping and boating facilities for the public. Most of the Parkway's parks are ideal for fishing; (pic. 2) both young and old enjoy this activity, as seen in this photo taken at Cathcart Park. Campers at Marine Park enjoy not only well-kept facilities but also a beautiful view (pic. 3). Many of the parks feature modern playground facilities as seen here at Dover Beach (pic. 4).



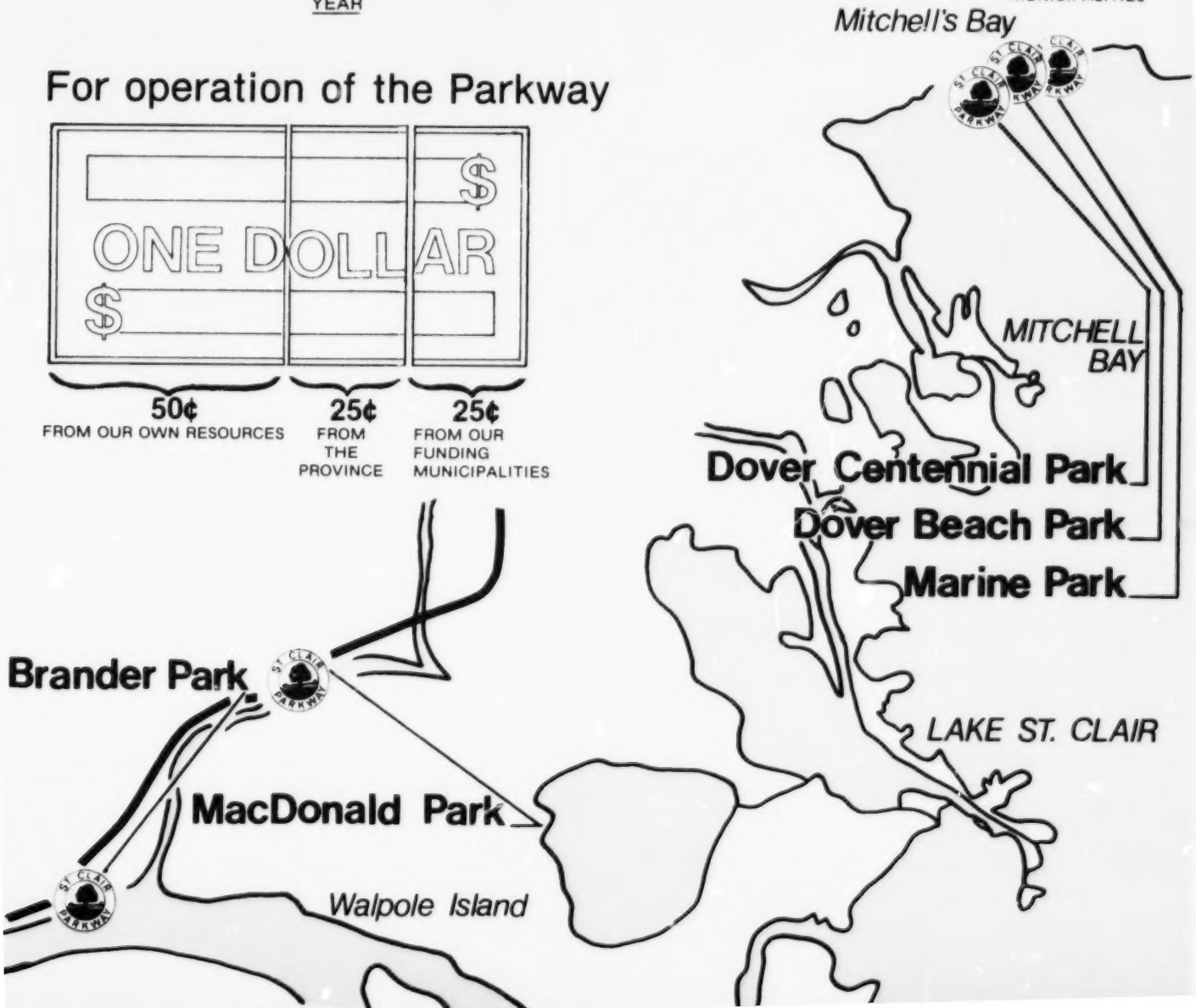
DOLLARS GENERATED BY REVENUE-PRODUCING PARKWAY FACILITIES



For capital development of the Parkway



For operation of the Parkway



THE ST. CLAIR PARKWAY COMMISSION

Balance Sheet
as at December 31, 1986

Assets	1986 $	1985 $
Current		
Cash	29,941	178,450
Accounts receivable	13,574	3,009
Grants receivable (note 2c)	-	38,819
Current portion of loans receivable	25,625	40,625
Inventories	49,843	37,041
Prepaid insurance	39,305	34,572
	158,288	332,516
Loans receivable		
Dover Township (note 4)	45,000	50,000
Financing of capital projects (note 2a)	330,000	350,625
	533,288	733,141
Liabilities		
Current		
Accounts payable	100,378	116,975
Current portion of capital advances payable (note 2a)	20,625	35,625
Deferred revenue (note 5)	24,534	10,112
Prepaid BILD grant (note 3)	-	169,804
Deferred grant revenue (note 2c)	12,751	-
	158,288	322,516
Capital advances payable (note 2a)	330,000	350,625
Deferred revenue - Dover Township (notes 4 and 5)	45,000	50,000
	533,288	733,141

See accompanying notes to financial statements.

Approved on behalf of the Commission:

Commissioner

General Manager

THE ST. CLAIR PARKWAY COMMISSION

Statement of Operations
for the year ended December 31, 1986

	1986 $	1985 $
Income		
Operating income		
Golf course (Schedule 1)	592,969	564,272
Marine Park (Schedule 2)	308,747	347,555
Sarnia Bay Marina (Schedule 3)	383,763	72,987
Campgrounds	64,165	60,989
Interest and other	39,989	37,473
	1,389,633	1,083,276
Grants		
Province of Ontario	529,037	503,028
City of Sarnia	148,178	141,561
County of Lambton	148,178	141,561
County of Kent	95,257	91,003
City of Chatham	31,752	30,334
	952,402	907,487
	2,342,035	1,990,763
Expenditure		
Administrative and operating		
Salaries, wages and employee benefits	634,467	603,878
Park maintenance	98,216	99,063
Utilities	44,064	47,802
Insurance	32,268	22,236
Machinery and equipment	28,244	25,070
Office supplies and equipment	17,147	17,915
Commissioners' fees and expenses	8,645	9,318
Other	25,303	20,989
	888,354	846,271
Golf course (Schedule 1)	501,015	460,444
Marine Park (Schedule 2)	311,042	330,588
Sarnia Bay Marina (Schedule 3)	314,372	118,545
Campgrounds and other	8,989	12,040
	2,023,772	1,767,888
Capital improvements	318,263	222,875
	2,342,035	1,990,763

See accompanying notes to financial statements.

SCHEDULE 1

THE ST. CLAIR PARKWAY COMMISSION

Statement of Golf Course Operations for the year ended December 31, 1986

	1986 $	1985 $
Golf Course and Pro Shop		
Revenue - green fees	293,298	293,653
- sale of pro shop merchandise	51,420	45,131
- golf cart rentals	70,528	66,851
	415,246	405,635
Expense - Salaries and wages	174,432	162,958
- maintenance	74,884	61,522
- administrative	38,714	35,024
- furniture and equipment	19,332	28,046
- cost of merchandise sold	28,769	27,970
- leasing of golf carts	30,993	22,534
	367,124	338,054
Net income	48,122	67,581
Dining Room		
Revenue - sales	94,176	82,743
Expense - salaries and wages	43,624	44,389
- cost of sales	41,467	35,579
	85,091	79,968
Net income	9,085	2,775
Lounge		
Revenue - sales	83,547	75,894
Expense - salaries and wages	17,457	15,452
- cost of sales	31,343	26,970
	48,800	42,422
Net income	34,747	33,472
Total net income	91,954	103,828
Total revenue	592,969	564,272
Total expenses	501,015	460,444
Total net income	91,954	103,828

SCHEDULE 2

THE ST. CLAIR PARKWAY COMMISSION

Statement of Marine Park Operations for the year ended December 31, 1986

	1986 $	1985 $
Marine operations		
Revenue - boat mooring, launching and rental	122,192	120,022
- gas and oil sales	95,640	106,028
- sale of merchandise	17,502	22,328
- loan repayment, Dover Township ((note 4)	5,000	5,000
- other	3,860	3,743
	244,194	257,121
Expense - salaries and wages	85,862	82,350
- administrative	42,741	40,601
- maintenance	17,330	20,299
- cost of gas and oil sold	87,674	101,364
- cost of merchandise sold	10,513	13,235
- machinery & equipment	9,533	9,602
	253,653	267,451
Net loss	(9,459)	(10,330)
Campground		
Revenue - camping fees	28,926	52,440
Expense - salaries and wages	22,068	23,320
Net income	6,858	29,120
Dining Room		
Revenue - sales	35,627	37,994
Expense - salaries and wages	20,726	22,793
- cost of sales	14,595	17,024
	35,321	39,817
Net income (loss)	306	(1,823)
Total net income (loss)	(2,295)	16,967
Total revenue	308,747	347,555
Total expenses	311,042	330,588
Total net income (loss)	(2,295)	16,967

SCHEDULE 3

THE ST. CLAIR PARKWAY COMMISSION

Statement of Sarnia Bay Marina Operations for the year ended December 31, 1986

	1986 $ (note 3)	1985 $
Sarnia Bay Marina Operations		
Revenue-boat mooring	154,649	23,945
- gas & oil sales	125,758	-
- confectionery	4,004	1,151
- other	4,465	1,192
	288,876	26,288
Expense - salaries and wages	68,537	49,474
- administration	43,514	22,156
- maintenance	9,161	3,077
- cost of gas sold	110,214	-
- cost of merchandise sold	2,948	793
- equipment	2,036	-
	236,410	75,500
Net Income (loss)	52,466	(49,212)
Dining Room		
Revenue - sales	94,887	46,699
Expense - salaries and wages	40,105	23,367
- cost of sales	37,857	19,678
	77,962	43,045
Net income	16,925	3,654
Total net income (loss)	69,391	(45,558)
Total revenue	383,763	72,987
Total expenses	314,372	118,545
Total net income (loss)	69,391	(45,558)

THE ST. CLAIR PARKWAY COMMISSION

Notes to Financial Statements December 31, 1986

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of accounting

The financial statements have been prepared in accordance with generally accepted accounting principles except for fixed assets and leases.

(b) Inventories

Inventories are valued at the lower of cost or net realizable value, with cost determined on a first in, first out basis.

(c) Fixed assets of the Commission consist of buildings, purchased and donated park lands, equipment and vehicles.

The Commission charges all additions to fixed assets as expenditures in the year of acquisition.

(d) Leases

All leases are treated as operating leases as the Commission does not capitalize fixed assets.

2. GRANTS

(a) For capital expenditures, the Province of Ontario and the participating municipalities contribute 75 and 25 per cent of the funds needed, respectively. For land and major projects, the Province advances 100 per cent of funds, interest free, of which 25 per cent is repaid by the Commission from grants received from benefiting municipalities.

At December 31, 1986, the Commission owed the Province $350,625 for advances received for the development of the St. Clair Parkway Marine Park repayable at $20,625 per annum commencing in the year 1985 and in each subsequent year until, and including the year 2003.

(b) For expenditures in excess of operating income the Province of Ontario and the participating municipalities contribute 50 per cent each.

(c) The difference between grant revenue on an accrual basis and grants actually received is recorded as either grants receivable or deferred grant revenue.

3. SARNIA BAY MARINA DEVELOPMENT

In 1985, the marina facility at Sarnia Bay was substantially completed and commenced operations in June. The balance of the Board of Industrial Leadership and Development (BILD) grant committed by the Province was received in that year and the unspent balance as at December 31, 1985 of $169,804 was spent in 1986 by the Commission on the construction of a fueling dock.

4. LOAN TO DOVER TOWNSHIP

In March 1976, the Commission received $100,000 from the Province of Ontario which it loaned in March 1977, interest free, to Dover Township to assist the Township in constructing a water treatment plant. The loan is being repaid at $5,000 per annum until, and including 1996, and the annual payment is reflected as revenue on Schedule 2.

5. DEFERRED REVENUE

Deferred revenue results from the prepayment of golf memberships, marina docking fees, campground site reservations and the current portion of the loan to Dover Township.

6. REMUNERATION OF APPOINTEES

The total remuneration of the members of the Commission was $5,870 during the year.

7. COMPARATIVE FIGURES

Comparative figures have been reclassified where necessary to conform with the 1986 presentation.

To the St. Clair Parkway Commission and
to the Minister of Tourism and Recreation.

I have examined the balance sheet of The St. Clair Parkway Commission as at December 31, 1986 and the statement of operations for the year then ended. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, these financial statements present fairly the financial position of the Commission as at December 31, 1986 and the results of its operations for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements applied on a basis consistent with that of the preceding year.

J.F. Otterman

Toronto, Ontario,
March 6, 1987.

J.F. Otterman, F.C.A.,
Assistant Provincial Auditor.

A JOINT PROGRAMME OF PARKS DEVELOPMENT

by

The Province of Ontario

Lambton County

Kent County

The City of Sarnia

The City of Chatham